

17.05.21



The Belfast Agenda

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Living Here Board

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# Ryan Black

Director of Neighbourhood Services  
Co-Chair Living Here Board





# AGENDA

1. Introduction – Welcome/ apologies
2. Review of previous minutes
3. Update from Community Planning Partnership (CPP) meeting
4. Refresh of the Belfast Agenda
5. Focus/ action planning 6 – 18 months
6. Addressing Health Inequalities
7. Area Planning and Delivery



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# Community Planning Partnership Update

Ryan Black

Co-Chair of Living Here Board





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# Belfast Agenda Review

John Tully

Director of City and Organisational Strategy





# Drivers for Change..

- **Legislation** - LG Act specifies a statutory duty for CPP to review community plan 4 years from the first community plan (by Nov 2021)
  - DfC letter (circulated to partners in advance) indicates the Department is not specifying a form the review should take, but rather they're content the review is ongoing. Requesting a more formal review by Apr 2022, to align with PfG.
- **COVID Recovery** - As the effects of the pandemic emerge, we need to ensure our city economy and communities are able to rebuild in the coming months and years.
- **Continuous Improvement** – challenging ourselves to improve how we work better together to deliver more meaningful impact (or outcomes) for all Belfast residents. What is the quality, quantity, and impact of our work?





# Defining Scope of the Review

- By end March 2022, produce an updated Belfast Agenda ‘city strategy’ document underpinned by separate Delivery Action Plans.
  - A. The city strategy document contains the long-term vision and outcomes, population indicators and 4-year priorities.
  - B. New CPP Delivery Action Plans will highlight actions to deliver the 4-year priorities and will be based on a number of criteria such as:
    - ✓ Partnership activity providing collaborative gain / not business as usual activity;
    - ✓ Designed to contribute to the Belfast Agenda outcomes; and
    - ✓ Include ‘area specific’ elements making the ‘Belfast Agenda’ more meaningful to communities





# Planning Assumptions

- Our collective role is to improve outcomes for local people.
- A positive and asset based approach to action planning.
- Co-design approach to development and delivery, including a bottom-up approach, to ensure that people have more of a stake in the community planning process.
- Build upon evidence and data, using local insights and knowledge.
- Partners provide resources for the review process and align resources to the agreed Delivery Action Plans.
- Partners engage in continuous improvement.



## Values and Principles – VCSE Panel

- Partnership - equal voice and influence, processes that reflect and enable this.
- Connected - to people and communities across the city.
- Continuous improvement - apply learning from our experience and that of other places to improve what we do and how we do it.
- Accountability - ensure we are all accountable for delivering what we have agreed.
- Additionality – it's not business as usual.



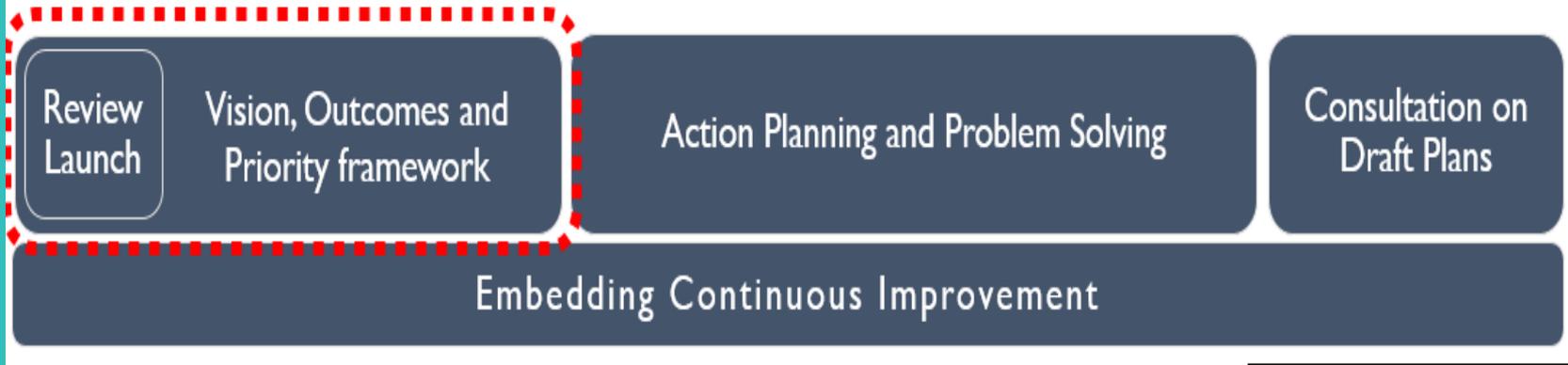


# The Refresh Journey

## TIMELINE



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## Focus / Action Planning

Ryan Black

Co-Chair of Living Here Board



Item 6 (i)



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# Drugs, Alcohol & Mental Health

Kelly Gilliland

Neighbourhood Services Manager, BCC





## ‘Complex Lives’ in a Belfast Context

- Support of Chris Marsh (Marsh Solutions) secured as critical friend
- Project Design/Steering Group has been meeting regularly with Chris – BCC, BDACT, (BHSCT), NIHE and PHA
- Presentation made to BDACT, individual meetings also held with BHSCT, NIHE and PBNI
- Meeting held with DoH 11<sup>th</sup> May (seeking CMO/Ministerial buy in)
- SLG met 22<sup>nd</sup> April – approved route map/ way forward – meeting again on 3<sup>rd</sup> June
- Project Team to be established to take forward T&F groups
- Further refining Routemap – where we are (‘as is’ position, where we want to be (long term vision), Day 1 aim (good enough to start)



# Routemap for Belfast

## System Leadership

- Collaboration, Leadership & Governance
- Joint Investment

## Frontline Delivery

- Joint Outreach & Intensive Support Team
- Prevention & Demand Management
- Accommodation & Wraparound Support
- Services & Support Landscape

## System Enablers

- Case Management System
- Workforce Development
- Outcomes Impact and Learning
- Communications



# System Leadership

## ***COLLABORATION, LEADERSHIP & GOVERNANCE***

- How key partners lead, engage, support and make decisions to support the design, operation and maturity of the whole system model. How user voice is heard in decision making.

## ***JOINT INVESTMENT***

- How commissioners and others with responsibility for shaping the map of delivery resources work together to ensure the right blend of services work as a whole system, and increasingly preventive way. How commissioners engage with the front line to directly and dynamically influence change in the system.



# Frontline Delivery (1)

## *JOINT OUTREACH & INTENSIVE SUPPORT TEAM*

- How we build a core capability to jointly identify, engage, build trust and provide intensive, relationship focused support and key work/brokerage.

## *PREVENTION & DEMAND MANAGEMENT*

- How we develop a preventive approach that identifies risks early, delivers effective secondary and tertiary prevention support and early intervention.



# Frontline Delivery (2)

## *ACCOMMODATION & WRAPAROUND SUPPORT*

- How people access appropriate accommodation and are supported in a multi disciplinary way to stabilise and progress at all levels of the system.

## *SERVICES AND SUPPORT LANDSCAPE*

- How the map of services and support available is made clear to all in the system and how services connect and communicate and collaborate with each other.



# The Frontline

## CORE

- Drug Outreach Team (BHSCT)
- Homeless Support Hub Team (BHSCT)
- Multi-disciplinary Homeless Support Team (Extern)
- Street Injecting Support Service/Community NSES (Extern)
- Welcome Organisation Outreach (NIHE)

## Working closely with:

- Housing support /Hostel providers, PSNI/Citybeat officers, Probation officers, Primary Care, NIAS, Trust addiction & mental health services

## Wider prevention/demand management/recovery agenda:

- Wider drug and alcohol and mental health services as well as community services, engagement with prisons and Trust (hospital admission/discharge), etc.





# System Enablers

## ***CASE MANAGEMENT SYSTEM***

- How service user information is shared & stored to support joint working.

## ***WORKFORCE DEVELOPMENT***

- How staff at all levels are supported to work in an integrated, relational, psychologically informed practice.

## ***OUTCOMES, IMPACT AND LEARNING***

- How we define what success looks like, know what is being achieved and learn to enable improvement.

## ***COMMUNICATIONS***

- How internal and external communications can support effective whole system working.





# Timeframe

- Now to end of September 2021 focusing on information gathering, engagement and planning – Task & Finish Groups
- Transition phase from October 2021 to March 2022 commence co-designing of systems and process changes through prototyping to inform financial and budget planning processes for 22/23 onwards.
- Full implementation of Belfast model from 1 April 2022.



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# Promoting Positive Emotional Wellbeing

Kelly Gilliland

Neighbourhood Services Manager.





# Promoting Positive Emotional Wellbeing Plan (BCC)

- Initial meeting in the diary for 21<sup>st</sup> May
- Involving reps from corporate & internal comms, HR, health, community, economic development, safeguarding, children and young people services within Council
- More detailed update will be available for next LHB meeting

Item 6 (iii)



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# Belfast Warm and Well

Iain Deboys

Assistant Director for Contracting and  
ECRs and Commissioning Lead, Belfast





# Overview

- Impact of cold homes / fuel poverty
- Focus on:
  - Identifying people at risk
  - Single point of referral
  - Access to tailored solutions
  - Raising awareness and building capacity
- Year 2 complete – summary and next steps



## Key findings

- Increase in number of households being referred (20/21 = **212**; 19/20 = **91**)
- 121 referrals received a formal assessment
- Additional to this 68 households were supported through an informal assessment
- 23 referrals did not provide contact information / respond when contacted





## Year 2 – summary (full assessment)

109 of the 121 formal assessments were for urgent responses

People aged 36-45 were the largest group of referrals (39); followed by people aged 46-55 (26)

The highest number of referrals were from BT12 (26); followed by BT13 (20) and BT10 (10)

The community sector provided the highest number of referrals (42); followed by self-referrals (37) and health (28)



## Year 2 – summary (full assessment cont.)

102 referrals had an annual income below £15k

February was the busiest month for referrals (32); followed by January (25) and December (20)

89 referrals reported having a mental health condition

75 referrals were for people living on their own



# Going forward

- **Undo** – engage across other Board’s to align strategic agenda’s and take collective action on related fuel poverty issues
- **Prevent** – advocate for fuel poverty as a collective priority with city partners and further develop steering group
- **Mitigate** – enhance coordination and delivery in preparation for next winter



## Asks of partners

- Ensure frontline staff promote the scheme and identify and refer vulnerable people to the single point of referral;
- Support our ambition to eradicate fuel poverty; and
- Encourage your organisation to respond to the draft Energy Strategy for NI and help ensure there is a 'just transition' which addresses inequalities.

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# Multi-Agency Support Hub – Botanic Pilot

Superintendent Gerard Pollock

*PSNI*

*Belfast District - Strategic Partnerships*





# Who are we trying to help?

Each Partner agency has their own priorities or definitions for the Hub, here is PSNI's:

Repeat Missing Persons.

Young people susceptible to paramilitary influence/attack.

Young people susceptible to influence of organised crime gangs.

Repeat victims of Anti Social Behavior.

Repeat victims of hate crime.

Older people subject to repeat incidents.

Repeat victims of crime in general.

How can this vulnerability manifest to police?



MULTI AGENCY | SUPPORT HUB

What characteristics do we generally have in common?

The individual is considered vulnerable. This vulnerability has an element of persistence.

There is an element of risk for the vulnerable individual.

Services being repeatedly engaged, which are unable to resolve or reduce the Vulnerability & Risk or...

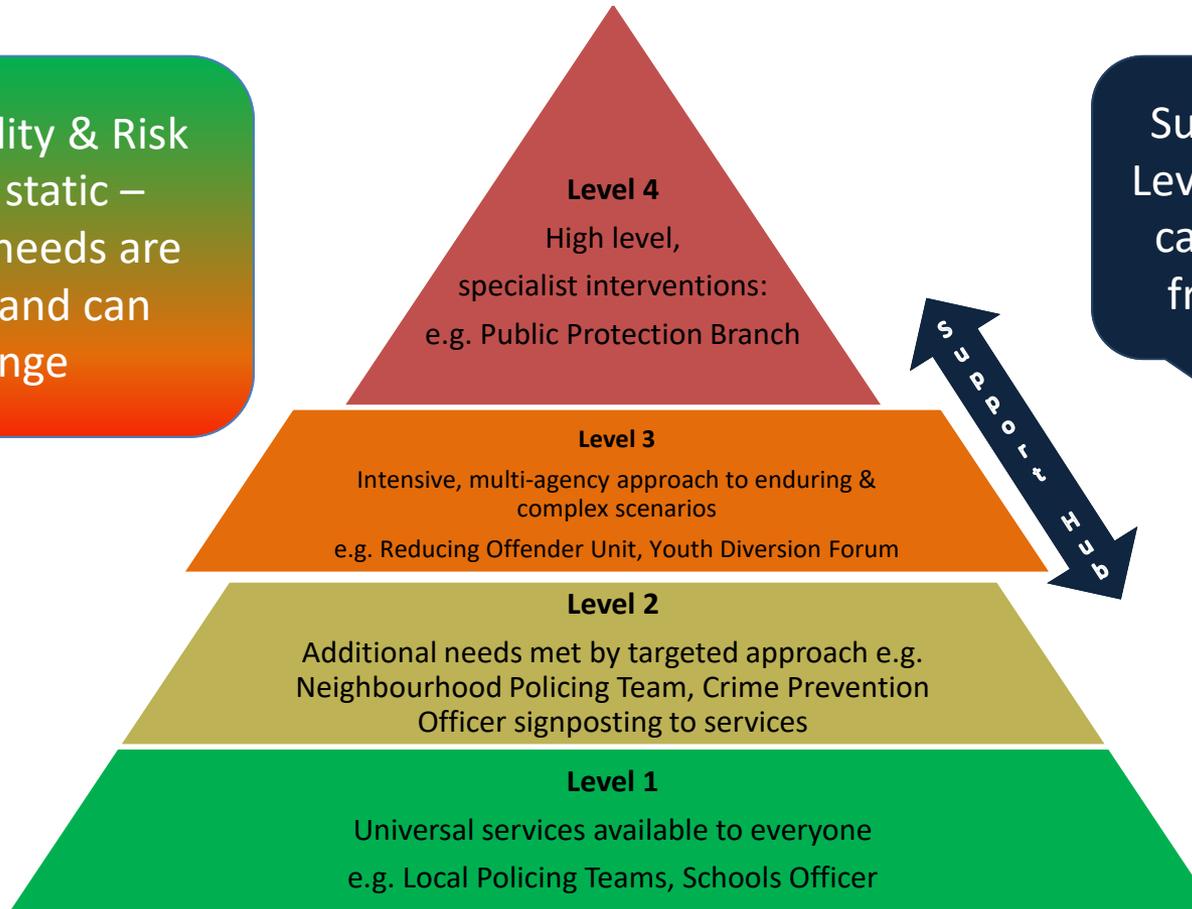
...the wrong agency is being repeatedly engaged to help the vulnerable person.

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# Levels of support

Vulnerability & Risk  
are not static –  
people's needs are  
diverse and can  
change



Support Hub is a  
Level 3 service but  
can be accessed  
from any stage



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# Support Hub Partners



Northern Ireland  
Fire & Rescue Service



Health and  
Social Care



Each partner is co-equal  
Any partner can refer a person



Adopting a person is a collective decision



Actions monitored by Chair





# 1<sup>st</sup> Meeting – Wednesday 12<sup>th</sup> May 2021

## Chair – Denise Smith

Welcome & introductions  
Established ground rules  
Outlined Confidentiality Agreement

## Referrals proposed

1 juvenile female  
1 adult male  
1 adult female

## Referrals accepted

All 3 known to various partners  
All 3 adopted onto the Support Hub

## Actions

Proposed by partners  
Agreed by Chair  
Updated at next meeting

## Information Sharing

Regular, direct communication between partners now starts  
New & emerging risks identified live-time  
Earlier interventions possible

## Next steps

Meetings scheduled: 2<sup>nd</sup> Wednesday of each month until August  
After August meeting – assess & review

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# Combined Covid Response Approach

*Carol Diffin*

*Chair of Belfast Area Outcomes Group*





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# Background

On November 25<sup>th</sup> a city meeting of the anti-poverty sub group chairs was convened, under the auspices of the Locality Planning structures.

The purpose of the meeting was to explore whether there were any common initial areas of activity that could usefully be progressed collaboratively via LPG's.

The meeting identified 4 common initial priorities where current pandemic responses could potentially be enhanced.

Belfast Area Outcomes Group coordinated the delivery of a series of in year responses available to families in Belfast based on the needs identified

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# *Early Learning*





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# Leadership

*“Change is hard at first, messy in the middle and gorgeous at the end”*

Robin S. Sharma

- Each partnership member involved in the coalition felt confident in the relevance of needs identified and how addressing them met both their own organisational aims and those of BAOG.
- A joint delivery platform was agreed as an appropriate mechanism to deliver activity
- There was understanding that the levels of partnership working needed for successful delivery required a change in the way current relationships between partners were framed.
- The mandate to develop existing partnership arrangements in new ways, was enabled from the earliest stages of the interventions, by the spend coalitions BAOG lead representatives.
- There was confidence in the skills, competence and knowledge of the staffing resource committed to this work. The project culture created, enabled officers to feel confident in their task of delivering on an aligned spend approach.



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# Delivery

*“No Plan survives first contact with reality ....what matters is how quickly one adapts”*

Moltke the Elder (Paraphrased)

- A rapid iterative approach to complete tasks framed by different mandates, was needed by partners. With the iterative process itself building confidence in each other.
- The shared perception of needs and the commitment to make this approach work was at the heart of these relationship.
- A commitment to coproduction with the community partners. Recognising their expert knowledge, considering their perceived challenges and listening proactively to their concerns; produced a virtuous circle, that created space for the effective local delivery
- Everyone involved in the process had a developed understanding of their own organisational processes and was aware of the organisational processes of their partners.
- This helped build mutual understanding of the impact of different organisational cultures in regard to financial processes and spend which in turn fostered a culture of openness about the variety of challenges linked to the different operational processes of each partner.

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# Learning

*“Individual Learning is a necessary but insufficient condition for organizational learning”*

Chris Argyris

- The approach piloted shows substantive opportunities to improve impact and outcomes for core agencies by:
- Acknowledging that however well designed and consulted upon the latticework of departmental and agency spend created in Belfast is imperfect in terms of fully realising the desired impact and outcomes for families and service users is the starting point of this approach.
- It is in fact littered with spaces between the framework of programmes. These spaces also constitute key parts of the lived experience of families and communities across Belfast.
- Working through and around these spaces to mitigate their impact, is already a key part of the fabric of the Community and Voluntary Sector experience in Belfast.



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# Learning

- An approach based on this reality which seeks to mobilise coalitions of agencies to respond to specific gaps which are being framed as emerging need in a responsive and timely manner is key.
- Key also in establishing dynamic partnerships with structural, feedback loops with local communities. This more cooperative approach can help close or reduce the impacts of gaps that impact upon communities.
- Need to continue building pathways that enable agencies around partnership tables in seeing worth in approaches that allow them to contribute to relevant solutions rather than owning the totality of emerging issues.
- Further developing partnership and agency mechanisms to screen out relevance so that coalitions of spend can shift in composition in an agile manner.
- Confidence to ensure that the planning needs and response loops are worked through in a manner that makes sense to everyone and avoids the risk that agencies might see this emerging platform simply as a way to outsource time limited spends



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## BAOG Integrative Work on Early Interventions Progress to date

Space in the agenda for the two Outcomes Group meetings held since the last Living Here Board for full discussion on an operational plan to progress this key task, has been somewhat constrained due to the impact of the third Covid surge.

There has been lively discussion on this topic at both meetings. The approach agreed via the Living Here Board meeting of has been broadly welcomed across BAOG membership .



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The timeliness of this development in particular, given both the pandemic impact upon Families Young People and Children and the scale of challenge there will likely be in ensuring that whatever the new normal ends up looking like? it is effective in supporting good outcomes for children in Belfast has been affirmed.

A formal sub group of BAOG to progress the design process to support agenda has been agreed. Initial meeting dates are out to circulation and initial formal meetings will likely be in early June. From informal engagements and feedback to date it is clear that initially twin tasks will confront the group from its establishment.



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# Likely Key Issues

- Firstly, the scope of the ambition across Outcomes Group member agencies and the broader stakeholder sectors they represent, will be a key influence on the vision of what an end state for both the design and any delivery process on what the Belfast Agenda commitments ends up looking like.
- Secondly, the co-production and co-design processes to ensure that the process overseen by BAOG can effectively engage across the varied elements that might make up any baseline vision of what more integrated early help offerings look like, both in terms of age and stage, will of themselves be a major factor going forward.



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# Wider University & Lower Ormeau

Stephen Leonard

Neighbourhood Services Manager - BCC



17.05.21



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# Ryan Black

Director of Neighbourhood Services  
Co-Chair Living Here Board





## NOTE OF BOARD MEETING

**Date:** Monday 17 May, 2021, 11am - 1pm

**Venue:** via MS TEAMS

### Attendance:

Belfast City Council	Ryan Black (Co-Chair)
BHSCB	Iain Deboys (Co-Chair)
LORAG (VSCE Panel)	Natasha Brennan
Red Cross (VSCE Panel)	Paula Powell
BHSC Trust	Bryan Nelson
BHST Trust	Gerry Largey
BAOG	Carol Diffin
West Belfast Partnership	Kevin Bailey
Forward South Partnership	Catherine Downey
Forward South Partnership	Briege Arthurs
Greater Shankill Partnership	Nicola Verner
Eastside Partnership	Michele Bryans
PSNI	Paul McNulty
PSNI	Gerard Pollock
Sport NI	John News
PHA	Frances Dowds
Ulster University	Duncan Morrow
Belfast Met	Isaac May
NIHE	Fiona McGrath
Libraries NI	Adrienne Adair
NICVA	Seamus McAleavey

Belfast City Council	John Tully
Belfast City Council	Alison Allen
Belfast City Council	Kelly Gilliland
Belfast City Council	Cate Taggart
Belfast City Council	Karen Anderson-Gillespie
Belfast City Council	Brian Carr
Belfast City Council	Naomi Doak
Belfast City Council	Andrew Steenson
Belfast City Council	Jamie Uprichard
Belfast City Council	Denise Smith
Belfast City Council	Stephen Leonard

### Apologies

West Belfast Partnership Board	Geraldine McAteer
PSNI	Simon Walls
PSNI	Brendan Green
SEHSC Trust	Naomi Dunbar
Education Authority	Jim Dunbar
Education Authority	John Unsworth
QUB	David Jones
PHA	David Tumilty
Belfast City Council	Kevin Heaney
Belfast City Council	Christine Robinson

Item	Discussion	Action & Lead(s)
1.	<b>Introduction – Welcome &amp; Apologies</b>	
	Ryan Black opened the meeting and welcomed attendees. Ryan suggested that to save time if any new attendees wanted to use the chat function to introduce themselves.  Apologies were noted as per above.	<b>Noted</b>
2.	<b>Minutes of Previous Meeting (25 November 2020)</b>	
	Noted that the Social & Community Recovery work has been delayed significantly due to 3 <sup>rd</sup> lockdown and when picked up again over the next few weeks, further updates will be brought to the board for consideration.	<b>Note</b>





6.3	<ul style="list-style-type: none"> <li>Natasha Brennan – Keen to see information/ good practice that evolves from this group to help promote positive well-being.</li> <li>Catherine Downey and Kelly Gilliland agreed to link in following the meeting.</li> <li>Bryan Nelson - BHSCT have been exploring the potential need and opportunities presented around 'Positive Psychology' model. Noted that Dr Sarah Meekin, BHSCT, is looking at a developing a framework around Promoting Positive Wellbeing within the city. ACTION – keep the LH Board updated on this work.</li> </ul> <p><b>(iii) Belfast Warm &amp; Well Project</b></p> <ul style="list-style-type: none"> <li>Iain Deboys provided an update on the Belfast Warm &amp; Well project which has just finished its second year of operation.</li> <li>Highlighted the need to consider how we mainstream this project and others that are established via this Board and community planning more generally. Noted the challenge presented for community planning in mainstreaming and sustaining interventions and programmes which deliver improved outcomes.</li> <li>Iain noted some key findings which are included within the presentation slides shared with partners.</li> <li>Going Forward there is a need to ensure that we seek to align and advocate the LH Board’s strategic priorities and focus (e.g. addressing fuel poverty) with other city partners and influence emerging policies and strategies including. Noted recent community planning partners workshop held on Energy Strategy</li> <li>Highlighted the importance of and need to make the strategic linkages including, but not limited to, e.g. Resilience Board/Strategy, DfE Energy Strategy, DfC, Local Development Plan etc.</li> <li>Need to establish how this initiative could be financed going forward and how it links.</li> </ul> <p>Discussion points:</p> <ul style="list-style-type: none"> <li>Briege Arthurs – noted weak infrastructure in some communities causing issues based on helpline feedback during Covid response. Piece of work required around integrating/ aligning this at a community and voluntary level, to get a whole system approach <b>ACTION - Agreed to discuss further at the action planning session in June.</b></li> <li><b>ACTION: Important for community planning partners to raise awareness of the Belfast Warm and Well Scheme – training is offered if required by partners.</b></li> <li><b>ACTION: Partners are asked to continue to help with the Warm and Well Programme and to provide a considered response to the Energy and Fuel Poverty Strategies, within this context.</b></li> </ul>	<p>C. Downey/ K. Gilliland</p> <p>B. Nelson</p> <p>Note</p> <p>Note</p> <p>All</p> <p>All</p> <p>All</p>
7.	Area Planning & Delivery	
7.1	<p><b>(i) Multi-Agency Support Hub</b></p> <p>Gerard Pollock provided a progress update in relation to the establishment of a Multi-Agency support hub pilot in South Belfast. Slides to be shared with partners. Key points raised:</p> <ul style="list-style-type: none"> <li>Working collaboratively to establish a multi-agency support hub to support a variety of vulnerable individuals.</li> </ul>	BCC

	<ul style="list-style-type: none"> <li>• Key aim of the initiative is to work collectively with statutory partners to reduce the level of risk and vulnerability associated with individuals on the programme.</li> <li>• Partners involved are co-equal and can all make referrals subject to a collective agreement – BCC (Chair) Youth Justice Agency, EA, Fire &amp; Rescue Service, PSNI, NI Ambulance, PBNI, NIHE, BHSCT, HSC Board.</li> <li>• 1<sup>st</sup> meeting held on 12<sup>th</sup> May with initial 3 referrals accepted and adopted into the hub. Meetings to be held fortnightly until August at which point progress will be assessed and reviewed and a report brought back into the board.</li> <li>• Noted the clear linkages and synergies between the Multi-Agency Support Hub and Complex Lives will be important. Noted that Rosie Thompson (PSNI) has been nominated to work alongside Kelly re: Complex Lives, to ensure that the work complements and evolves in tandem going forward.</li> </ul> <p>Discussion points:</p> <ul style="list-style-type: none"> <li>• Paula Powell – noted that there may be lower level support required for frequent callers to the NI ambulance service for example.</li> <li>• Frances Dowds – Requested further details with respect to the information sharing element of the hub. Gerald Pollock clarified that it is the reason why the hub involves statutory partner. All information is shared on the basis that data sharing agreements are in place and consent has been given the individuals involved. <b>Agreed that Frances/ Gerard link in following the meeting.</b></li> <li>• <b>ACTION - Consideration to be given on to how this could be rolled out further in Belfast if the model is a success – potentially an area-based hub model that aligns with wider area planning approach.</b></li> </ul>	<p>Note</p> <p>G. Pollock /F. Dowds</p> <p>All</p>
7.2	<p>(ii) <b>Belfast Area Outcomes Group – Combined Covid Response Approach</b></p> <p>Carol Diffin provided an update in relation to emerging issues coming out following the Covid Response Approach, slides included within the slide deck.</p> <ul style="list-style-type: none"> <li>• In November 2020 a meeting of anti-poverty group agreed 4 common priorities where current pandemic responses could be enhanced – support for families with children under 2 years: digital poverty, a flexible fund and food-based intervention (healthy eating standards).</li> <li>• Key learning showed significant opportunities to improve impact and outcomes by core agencies – particularly with respect to provision of funding and combining activity/ funding to achieve better outcomes.</li> <li>• There is a need to develop structural feedback loops with communities and be agile in terms of responding to need supported by collaborative partnership working.</li> <li>• Co-production and co-design of a shared action plan is an essential part of the process going forward supported by learning over the last few months and feeding into the definition of what the Belfast Agenda commitment looks like going forward.</li> </ul> <p>Discussion points:</p> <ul style="list-style-type: none"> <li>• Nicola Verner – Grateful for work being progressed via partnership approach rather than creating new structures. Highlighted the opportunities to focus on other priorities (i.e. supporting children to fulfil their potential) and the role of the LHB and linkage to BAOG as a collaborative platform to progress these. Carol Diffin agreed that this was a key priority and children’s emotional health and education were key areas to be looked at going forward.</li> </ul>	<p>Note</p> <p>Note</p> <p>C. Diffin</p>

7.3	<ul style="list-style-type: none"> <li>• <b>ACTION</b> – consideration to be given to identifying specific collaborative opportunities to be taken forward through LH Board and the supporting programme of work.</li> </ul> <p><b>(iii) Wider University &amp; Lower Ormeau Intervention</b></p> <p>Stephen Leonard provided an update in relation to the Strategic Insights Programme being undertaken in collaboration with the Dept. for Communities and Dept. of Finance linked to the Wider University &amp; Lower Ormeau area. Key points raised:</p> <ul style="list-style-type: none"> <li>• To date several workshops held with key stakeholders to examine key challenges and opportunities for change in the area, however, the process has been paused due to continued tensions and issues between constituent stakeholder groups.</li> <li>• Notwithstanding strong consensus among partners on the need for a significant intervention in this area and the potential role of community planning to bring partners and wider stakeholders together. Noted recent discussions between the Dept. for Communities and Council to explore what could be possible.</li> <li>• Noted that a strategic ministerial group has been established by the Minister for Communities to ensure that all government depts. are connected into the conversation.</li> <li>• <b>ACTION - update to be provided to the Board at its next meeting.</b></li> </ul> <p>Discussion points:</p> <ul style="list-style-type: none"> <li>• Natasha Brennan – Noted the urgency around developing a timeline and action plan looking at short, medium and long-term actions so that the community can be updated.</li> <li>• Ryan Black - reiterated that there are ongoing conversations, alignment and involvement at local/ ministerial levels. We will work to bring stakeholders along with us, it will be an iterative process and we will present timelines to the next board meeting.</li> </ul>	<p>All</p> <p>Note</p> <p>S. Leonard</p> <p>Noted</p>
8.	<b>Schedule of Board Meetings</b>	
8.1	Action Planning session to take place with the Board in June 2021.	Note
9.	<b>A.O.B</b>	
9.1	<p>Briege Arthurs – Provided an update on facilitated discussions that took place at the Shared City Partnership with respect to the recent civil unrest.</p> <p><b>ACTION: Briege Arthurs to share findings with the Board via the community planning team, for partners to think about what plans/ processes and programme need to be put in place to support young people and communities.</b></p>	B. Arthurs